

CYBERSECURITY AND TECHNOLOGY COMMITTEE CHARTER

REINSURANCE GROUP OF AMERICA, INCORPORATED

I. Role of the Committee

The Cybersecurity and Technology Committee (the “Committee”) is comprised of members of the Board of Directors (“Board”) of Reinsurance Group of America, Incorporated (the “Company”) and liaises with management to assist the Board in fulfilling the Board’s responsibility for oversight of (1) Technology Strategy (2) Technology Service Delivery (3) Technology Governance.

II. Qualifications and Appointment of Committee Members

The Nominating and Governance Committee of the Board will review and evaluate the qualifications of directors to serve as members of the Committee. Upon the recommendation of the Nominating and Governance Committee, the Board will appoint Committee members and a Chair of the Committee. Committee members serve at the pleasure of the Board and for such term(s) as the Board may determine.

The Committee shall have no fewer than three members and may include the Chief Executive Officer. The Board shall appoint a Chair of the Committee.

III. Committee Duties and Responsibilities

The Committee’s general duties and responsibilities include the areas and items listed below, which are not exclusive and may be expanded at the discretion of the Committee. The Committee shall:

- a. Review and discuss overarching technology strategy as it relates to corporate strategy (e.g., Emerging Technology, Enterprise Architecture approaches, and Business Unit and Corporate Function Roadmaps).
- b. Oversee and monitor technology service delivery including operations and systems availability metrics (e.g., production metrics in support of system performance, incidents, and outages).
- c. Oversee and monitor technology governance including oversight of cybersecurity, data privacy, data use and ethics, technology related business continuity objectives and resiliency risks, including those posed by third parties, and enterprise training and awareness initiatives.
- d. Review and discuss with management and, as appropriate, the Board and/or Board Committees, the Company’s (1) Technology Strategy (2) Technology Service Delivery (3) Technology Governance, including third party controls and IT-related independent assessments and audits.
- e. Make regular reports to and advise the Board on the Committee’s duties, responsibilities and activities to support the Board in fulfilling the Board’s responsibility for oversight of (1) Technology Strategy (2) Technology Service Delivery (3) Technology Governance.

Consistent with these functions, the Committee should encourage continuous improvement of, and foster adherence to, the Company’s policies, procedures and practices relating to cybersecurity, data privacy, and technology related business continuity. The Committee should also encourage open communication (1) Technology Strategy (2) Technology Service Delivery (3) Technology Governance among the Board and the Company’s (i) independent auditor, (ii) management, and (iii) internal audit function.

IV. Authority

The Committee will have the resources and authority necessary to discharge its duties and responsibilities. The Committee has sole authority to retain and terminate experts or consultants, as it deems necessary to carry out its duties. The Committee may form and delegate authority to subcommittees and may delegate authority to one or more designated members of the Committee.

V. Meetings and Reports to the Board

The Committee will meet as frequently as it deems necessary or appropriate to carry out its duties and responsibilities. The Committee will be governed by the same rules regarding meetings, action without meetings, notice, waiver of notice, and quorum and voting requirements as are applicable to the Board. The Committee is authorized and empowered to adopt its own rules of procedure consistent with (a) any provision hereof, (b) any provision of the Bylaws of the Company, or (c) the laws of the state of Missouri.

The Committee shall report its actions to the Board at each regular meeting of the Board.